



MEMORANDUM

DATE: March 7, 1996

TO: Presidents, Alliance for Community College Innovation

FROM: Terry O'Banion *TOB*
Executive Director

RE: Results of Survey on Boards and Board Relations

I am most pleased to send you a copy of the results of our recent survey of members of the League's Alliance for Community College Innovation on several key issues relating to boards and board relations. We are particularly pleased with the response rate of 83 percent and interpret this as an indication of value you assign to this survey service.

Key results from this survey indicate that:

- A majority of community colleges elect rotating chairs, operate with a committee structure, and meet monthly from one to three hours in the evening.
- A considerable majority (86 percent) do not evaluate board members which is somewhat surprising given the increasing emphasis on quality and assessment. Almost one-third of the responding CEOs indicated they had "problem" trustees. Some process for boards to evaluate their own members might help with this issue.
- Thirty percent or 114 colleges are using the Carver "Policy Governance" model. Seventy percent of the responding colleges are not using the Carver model and of that number fifteen percent or forty colleges, considered it and rejected it.

This is the second report of our new presidential survey service for members of the Alliance. We hope these brief surveys on topics which you helped to identify will prove to be a valuable resource for your institution.

TO'B:nm
Enclosure



ALLIANCE FOR
COMMUNITY
COLLEGE
INNOVATION

What Do Presidents Want to Know About . . . Boards and Board Relations?

ACCI Presidents Survey No. 2

Survey Results *for Alliance for Community College Innovation institutions*

The findings summarized below were compiled from responses to a survey of ACCI presidents conducted in February 1996. Of 462 surveys mailed to ACCI presidents, 382 responses were received by the due date, for a response rate of 83 percent. The figures shown have been rounded to the nearest percentage point.

Section One: Board Structure and Meetings

1. a) Is your board: Elected? **45%** Appointed? **55%**
b) Does your board have a: Rotating Chair **73%** Continuous Chair? **27%**
c) Does your board have a committee structure? Yes **63%** No **37%**
d) Does your board receive compensation beyond expenses? Yes **18%** No **82%**
2. a) What is the frequency of your board meetings?
Weekly **0%** Twice monthly **13%** Monthly **74%** Other **13%**
b) What is the length of your typical board meetings?
1 hour or less **5%** 1-2 hours **46%** 2-3 hours **40%** Other **9%**
c) What time of day are your board meetings usually held?
Morning **12%** Afternoon **32%** Evening **56%**

Section Two: Board Relations

3. Are there formal evaluations of your board members? Yes **14%** No **86%**
4. Do you have any "problem" trustees? Yes **28%** No **72%**
5. Has your board used the Carver "Policy Governance" Model? Yes **30%** No **70%**
If yes, how extensively? Some elements **70%** Most elements **18%** All elements **12%**
If no, did your board consider the Carver Model, but reject it? Yes **15%** No **85%**

*Please address questions regarding this survey to Larry Johnson, Associate Director,
League for Innovation in the Community College, (714) 367-2884.*

—————A Service of the Alliance for Community College Innovation —————