## FINAL TOPLINE <br> Community College Faculty Survey on Faculty Engagement in Initiatives to Increase the Percentage of Students who Earn a Certificate or Degree or Transfer

November 14 through
December 12, 2017, Community College Faculty

Data collected by Public Agenda using Survey Monkey and an opt-in list of community college faculty purchased from Dun and Bradstreet in 2014

In partnership with Public Agenda, the League for Innovation in the Community College (League) conducted a survey, the Community College Faculty Survey, as part of the League's Faculty Voices Project. The following data is based on this survey of 1,179 current part- and full-time community college faculty. The surveys were distributed November 14, 2017 through December 12, 2017. The survey was fielded online using an opt-in list of community college faculty purchased from Dun and Bradstreet in 2014. (For more information about the list, please contact Cynthia Wilson, Vice President for Learning and Chief Impact Officer at the League for Innovation in the Community College, at wilson@league.org.) Public Agenda designed the survey instrument and collected, cleaned and analyzed the data. When using these data, please cite the League for Innovation and Public Agenda.

Prior to developing the survey instrument, Public Agenda conducted two focus groups with current part- and full-time faculty members at two different community colleges: one in New York at Hostos Community College and one in Pennsylvania at the Community College of Allegheny County. In total, 17 faculty members participated in these focus groups. Using insights from the focus groups, Public Agenda, with guidance from the League, developed the Community College Faculty Survey.

Once developed and finalized, the Community College Faculty Survey was programmed into SurveyMonkey. During the week of November 13, 2017 email invitations were sent through SurveyMonkey to all 31,731 community college faculty members on the opt-in list of community college faculty. Weekly email reminders were then sent to all faculty members on the opt-in list that did not respond to the survey. In total, three reminders were emailed to non-responding faculty (due to Thanksgiving, non-responding faculty received an email either the week of November 20, 2017 or the week of November 27, 2017). The survey was closed December 12, 2017.

Of the 31,731 community college faculty members who were invited to participate, 1,573 faculty members responded to the invitation, for a response rate of 5.0 percent. The data was then cleaned and faculty who did not complete the survey or whose responses were contradictory were removed from analysis. A total of 1,179 community college faculty members are included in this analysis.

Faculty members could refuse to answer any question. A survey result of less than .05 percent is signified by an asterisk, and a result of zero is signified by a dash. Responses may not always total 100 percent due to rounding.

## COMMUNITY COLLEGE FACULTY SURVEY RESULTS

|  | Part-Time Faculty n=397 | Full-Time Faculty $\mathrm{n}=782$ | $\begin{array}{\|c\|} \hline \text { Total } \\ \mathrm{N}=1,179 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Q24. How many years of teaching experience do you have at the community college level? |  |  |  |
| Less than one year | - | * | * |
| 1 to 2 years | - | - | - |
| 3 to 5 years | 10\% | 4\% | 6\% |
| 6 to 10 years | 25\% | 18\% | 20\% |
| More than ten years | 65\% | 78\% | 74\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| Q1. At how many community colleges are you currently employed? [Screening question: None and Refused were terminated.] |  |  |  |
| One | 86\% | 96\% | 93\% |
| Two | 11\% | 3\% | 6\% |
| Three or more | 4\% | 1\% | 2\% |
| None | - | - | - |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

Q2. What is your primary role at the community college? [Screening question: Full-time nonteaching faculty, Part-time non-teaching faculty, Other and Refused were terminated.]

| Full-time teaching faculty | - | $100 \%$ | $66 \%$ |
| :--- | :---: | :---: | :---: |
| Part-time teaching faculty | $100 \%$ | - | $34 \%$ |
| Full-time non-teaching faculty | - | - | - |
| Part-time non-teaching faculty | - | - | - |
| Other | - | - | - |

Q3b. (If answer to Q1 is 1, then:) What is your current teaching load?
(If answer to Q1 is 2, 3 and Q2 is 1, then:) What is your current teaching load at the community college where you are employed full time?
(If answer to Q1 is 2, 3 and Q2 is 2, then:) What is your combined current teaching load at all of the community colleges where you are employed?

| 1 section | $25 \%$ | $2 \%$ | $10 \%$ |
| :--- | :---: | :---: | :---: |
| 2 sections | $34 \%$ | $5 \%$ | $15 \%$ |
| 3 sections | $22 \%$ | $11 \%$ | $15 \%$ |
| 4 sections | $8 \%$ | $20 \%$ | $16 \%$ |
| 5 sections | $5 \%$ | $31 \%$ | $22 \%$ |
| 6 or more sections | $4 \%$ | $28 \%$ | $20 \%$ |
| Not currently teaching | $3 \%$ | $1 \%$ | $2 \%$ |
| Refused (vol.) | - | $1 \%$ | $1 \%$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |


|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| QE1. How important is it to you for your college to increase the percentage of students who earn a certificate or degree or who transfer? |  |  |  |
| Very important | 70\% | 66\% | 67\% |
| Somewhat important | 22\% | 27\% | 25\% |
| Not too important | 5\% | 4\% | 4\% |
| Not important at all | 2\% | 2\% | 2\% |
| Don't know | 1\% | 1\% | 1\% |
| Refused (vol.) | - | * | * |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE2. Which of the following statements comes closest to your views? <br> If I heard my college is planning to implement an initiative to increase the percentage of students who earn a certificate or degree or transfer... [Phrases were rotated and Don't know was always last] |  |  |  |
| I would be excited for a new opportunity to help students. | 66\% | 55\% | 59\% |
| It would be hard for me to be excited because l've seen too many initiates come and go without follow through. | 19\% | 34\% | 29\% |
| Don't know | 14\% | 11\% | 12\% |
| Refused (vol.) | - | * | * |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE3. How close does the following statement come to your view? <br> At my college, faculty members' ideas and skills are valued, respected and sought out by college leaders. |  |  |  |
| Very close | 20\% | 19\% | 19\% |
| Somewhat close | 40\% | 39\% | 40\% |
| Not too close | 19\% | 22\% | 21\% |
| Not close at all | 14\% | 19\% | 18\% |
| Don't know | 7\% | 1\% | 3\% |
| Refused (vol.) | 1\% | * | * |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE4 How well do you think your college does at each of the following? Do you think your college does a very good job, a somewhat good job, a somewhat bad job, a very bad job or do you not know? [Items were randomized] |  |  |  |
| QE4a. Including faculty in decisions about how to increase the percentage of students who earn a certificate or degree or transfer. |  |  |  |
| Very good job | 15\% | 12\% | 13\% |
| Somewhat good job | 36\% | 38\% | 37\% |
| Somewhat bad job | 20\% | 27\% | 24\% |
| Very bad job | 11\% | 20\% | 17\% |
| Don't know | 18\% | 3\% | 8\% |
| Refused (vol.) | * | 1\% | * |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

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|  | Part-Time <br> Faculty <br> $\mathrm{n}=397$ | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total <br> $\mathrm{N}=1,179$ |
| :--- | :---: | :---: | :---: |
| QE4b. Planning the support and resources that are needed to ensure that initiatives to increase the <br> percentage of students who earn a certificate or degree or transser are implemented successfully. |  |  |  |
| Very good job | $17 \%$ | $13 \%$ | $14 \%$ |
| Somewhat good job | $45 \%$ | $42 \%$ | $43 \%$ |
| Somewhat bad job | $14 \%$ | $26 \%$ | $22 \%$ |
| Very bad job | $6 \%$ | $13 \%$ | $11 \%$ |
| Don't know | $18 \%$ | $6 \%$ | $10 \%$ |
| Refused (vol.) | - | $1 \%$ | $*$ |
|  | $n=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

QE4c. Ensuring that all the initiatives to increase the percentage of students who earn a certificate or degree or transfer are coordinated and work together.

| Very good job | $13 \%$ | $10 \%$ | $11 \%$ |
| :--- | :---: | :---: | :---: |
| Somewhat good job | $41 \%$ | $41 \%$ | $41 \%$ |
| Somewhat bad job | $17 \%$ | $29 \%$ | $25 \%$ |
| Very bad job | $6 \%$ | $14 \%$ | $12 \%$ |
| Don't know | $23 \%$ | $6 \%$ | $12 \%$ |
| Refused (vol.) | $*$ | $*$ | $*$ |
|  | $n=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

QE4d. Ensuring that initiatives to increase the percentage of students who earn a certificate or degree or transfer are supported long enough to have an impact.

| Very good job | $13 \%$ | $13 \%$ | $13 \%$ |
| :--- | :---: | :---: | :---: |
| Somewhat good job | $39 \%$ | $44 \%$ | $42 \%$ |
| Somewhat bad job | $17 \%$ | $25 \%$ | $22 \%$ |
| Very bad job | $6 \%$ | $11 \%$ | $9 \%$ |
| Don't know | $23 \%$ | $7 \%$ | $13 \%$ |
| Refused (vol.) | $1 \%$ | $*$ | $*$ |
|  | $n=397$ | $n=782$ | $N=1,179$ |

QE4e. Ensuring that faculty are prepared to efficiently carry out initiatives to increase the percentage of students who earn a certificate or degree or transfer.

| Very good job | $15 \%$ | $10 \%$ | $12 \%$ |
| :--- | :---: | :---: | :---: |
| Somewhat good job | $40 \%$ | $41 \%$ | $40 \%$ |
| Somewhat bad job | $20 \%$ | $31 \%$ | $27 \%$ |
| Very bad job | $9 \%$ | $14 \%$ | $12 \%$ |
| Don't know | $16 \%$ | $4 \%$ | $8 \%$ |
| Refused (vol.) | $*$ | $*$ | $*$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |


|  | Part-Time <br> Faculty <br> $\mathrm{n}=397$ | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total <br> $\mathrm{N}=1,179$ |
| :--- | :---: | :---: | :---: |

QE5. At your college, who has SIGNIFICANT influence on deciding which initiatives to implement to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only]

| QE5a. Full time faculty | $46 \%$ | $32 \%$ | $37 \%$ |
| :--- | :---: | :---: | :---: |
| QE5b. Part time faculty | $11 \%$ | $4 \%$ | $7 \%$ |
| QE5c. Department chairs | $51 \%$ | $36 \%$ | $41 \%$ |
| QE5d. A provost, dean or another member of the |  |  |  |
| administration | $58 \%$ | $79 \%$ | $72 \%$ |
| QE5e. The president | $54 \%$ | $73 \%$ | $66 \%$ |
| QE5f. Students | $10 \%$ | $7 \%$ | $8 \%$ |
| QE5g. The Board of Directors or Trustees | $31 \%$ | $32 \%$ | $32 \%$ |
| QE5h. Foundations and other external funders | $8 \%$ | $9 \%$ | $9 \%$ |
| QE5i. Government policies | $18 \%$ | $22 \%$ | $21 \%$ |
| QE5j. Other | $2 \%$ | $6 \%$ | $4 \%$ |
| QE5k. Don't know | $19 \%$ | $5 \%$ | $10 \%$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

QE6. In general, how much do you trust those who have a significant influence to make the best decisions to increase the percentage of students who earn a certificate or degree or transfer from your college?

| A lot | $20 \%$ | $17 \%$ | $18 \%$ |
| :--- | :---: | :---: | :---: |
| Some | $45 \%$ | $44 \%$ | $44 \%$ |
| Only a little | $20 \%$ | $24 \%$ | $23 \%$ |
| Not at all | $8 \%$ | $13 \%$ | $11 \%$ |
| Don't know | $7 \%$ | $2 \%$ | $4 \%$ |
| Refused (vol.) | $*$ | $*$ | $*$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

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| \begin{tabular}{\|l|c|c|c|}
\hline
\end{tabular}$\|$Part-Time <br> Faculty <br> $\mathrm{n}=397$ |
| :--- |
| Full-Time <br> Faculty <br> $\mathrm{n}=782$ |
| Total <br> $\mathrm{N}=1,179$ |
| QE7. How close does the following statement come to your view? |
| At my college, decisions about initiatives to increase the percentage of students who earn a |
| certificate or degree or transfer are informed by research and data that support the effectiveness of |
| the initiative and how to best implement the initiative. |$|$| Very close | $15 \%$ | $18 \%$ | $17 \%$ |
| :--- | :---: | :---: | :---: |
| Somewhat close | $34 \%$ | $39 \%$ | $37 \%$ |
| Not too close | $14 \%$ | $21 \%$ | $19 \%$ |
| Not close at all | $6 \%$ | $13 \%$ | $10 \%$ |
| Don't know | $31 \%$ | $10 \%$ | $17 \%$ |
| Refused (vol.) | $*$ | - | $*$ |

QE8. At your college, how do faculty typically hear about opportunities to be involved in new initiatives to increase the percentage of students who earn a certificate or degree or transfer? From... Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only]
QE8a. Their department chairs
QE8b. A provost, dean or another member of the administratio
QE8c. Other faculty in your department
QE8d. Faculty in other departments
QE8e. Students
QE8f. The college president's office
QE8g. Other
QE8h. Don't know

| $55 \%$ | $53 \%$ | $54 \%$ |
| :---: | :---: | :---: |
| $37 \%$ | $63 \%$ | $55 \%$ |
| $18 \%$ | $19 \%$ | $19 \%$ |
| $8 \%$ | $14 \%$ | $12 \%$ |
| $3 \%$ | $1 \%$ | $1 \%$ |
| $24 \%$ | $32 \%$ | $30 \%$ |
| $12 \%$ | $12 \%$ | $12 \%$ |
| $18 \%$ | $6 \%$ | $10 \%$ |
| $n=397$ | $n=782$ | $\mathrm{~N}=1,179$ |

QE9. In general, do you think your college introduces too many initiatives to increase the percentage of students who earn a certificate or degree or transfer, too few initiatives, or the right number of initiatives?

| Too many | $11 \%$ | $29 \%$ | $23 \%$ |
| :--- | :---: | :---: | :---: |
| Too few | $20 \%$ | $18 \%$ | $18 \%$ |
| The right number | $27 \%$ | $25 \%$ | $26 \%$ |
| Don't know | $42 \%$ | $28 \%$ | $33 \%$ |
| Refused (vol.) | $*$ | $*$ | $*$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

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|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | Total $\mathrm{N}=1,179$ |
| :---: | :---: | :---: | :---: |
| QE10. Have you ever been involved in any of the following types of initiatives designed to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only; Those who selected QE10f and any other item were removed from analysis] |  |  |  |
| QE10a. Initiatives that affect the classroom, such as reforming the curriculum or using teaching methods beyond traditional lecturing. | 42\% | 74\% | 63\% |
| QE10b. Initiatives that help students with non-academic needs, such as childcare, accessing food, housing, and transportation. | 11\% | 23\% | 19\% |
| QE10c. Initiatives that provide students with academic support outside of the classroom, such as intensive tutoring or mentoring | 32\% | 58\% | 49\% |
| QE10d. Initiatives that systematically integrate $a, b$, and $c$. | 8\% | 13\% | 11\% |
| QE10e. Initiatives that help students connect to the college community through clubs or other activities. | 15\% | 40\% | 32\% |
| QE10f. I have NOT participated in any initiative designed to increase the percentage of students who earn a certificate or degree or transfer. | 44\% | 12\% | 23\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE11. Would you like to be involved in an initiative to increase the percentage of students who earn a certificate or degree or transfer? [Base: Have not participated in any initiative designed to increase the percentage of students who earn a certificate or degree or transfer] |  |  |  |
| No | 21\% | 22\% | 21\% |
| Yes | 41\% | 42\% | 41\% |
| Don't know | 37\% | 37\% | 37\% |
| Refused (vol.) | 1\% | - | * |
|  | $\mathrm{n}=175$ | $\mathrm{n}=93$ | $\mathrm{N}=268$ |
| QE12. Would you like to be involved in more initiatives to increase the percentage of students who earn a certificate or degree or transfer? [Base: Have participated in at least one initiative designed to increase the percentage of students who earn a certificate or degree or transfer] |  |  |  |
| No | 16\% | 23\% | 21\% |
| Yes | 46\% | 44\% | 45\% |
| Don't know | 38\% | 33\% | 34\% |
| Refused (vol.) | - | * | * |
|  | $\mathrm{n}=222$ | $\mathrm{n}=689$ | $\mathrm{N}=911$ |


|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | Total $\mathrm{N}=1,179$ |
| :---: | :---: | :---: | :---: |
| QE13. IF YOU PARTICIPATED IN MULTIPLE INITIATIVES, FOR THE FOLLWING QUESTIONS PLEASE THINK ABOUT YOUR TYPICAL EXPERIENCE <br> Which stage(s) of the initiative(s) to increase the percentage of students who earn a certificate or degree or transfer were you involved in? Please select all that apply [Because it is check all that apply, percents indicate 'yes' responses only; Base: Have participated in at least one initiative designed to increase the percentage of students who earn a certificate or degree or transfer.] |  |  |  |
| QE13a. Researching potentially valuable initiatives | 18\% | 27\% | 25\% |
| QE13b. Deciding whether to implement the initiative at all | 16\% | 31\% | 27\% |
| QE13c. Applying for funding for the initiative | 7\% | 15\% | 13\% |
| QE13d. Creating a plan to implement the initiative | 29\% | 43\% | 39\% |
| QE13e. Implementing the initiative in my classroom | 60\% | 71\% | 68\% |
| QE13f. Implementing the initiative in settings outside my classroom | 19\% | 35\% | 31\% |
| QE13g. Overseeing or supporting others implementing the initiative | 17\% | 29\% | 26\% |
| QE13h. Helping to evaluate the initiative | 27\% | 31\% | 30\% |
| QE13i. Other | 12\% | 7\% | 8\% |
|  | $\mathrm{n}=222$ | $\mathrm{n}=689$ | $\mathrm{N}=911$ |
| QE14. IF YOU PARTICIPATED IN MULTIPLE INITIATIVES, FOR THE FOLLWING QUESTIONS PLEASE THINK ABOUT YOUR TYPICAL EXPERIENCE <br> Who else did you work with when you were involved in the initiative(s) to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only; Rotate items A-F, Keep G last; Base: Have participated in at least one initiative designed to increase the percentage of students who earn a certificate or degree or transfer] |  |  |  |
|  |  |  |  |
| QE14a. The college president's office | 5\% | 15\% | 12\% |
| QE14b. Deans or other members of the administration | 29\% | 54\% | 48\% |
| QE14c. Faculty from my department | 59\% | 72\% | 69\% |
| QE14d. Faculty from other departments | 25\% | 51\% | 44\% |
| QE14e. Students | 36\% | 31\% | 32\% |
| QE14f. Student services or advisors | 27\% | 36\% | 33\% |
| QE14g. Other | 8\% | 5\% | 5\% |
|  | $\mathrm{n}=222$ | $\mathrm{n}=689$ | $\mathrm{N}=911$ |

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|  | Part-Time <br> Faculty <br> $\mathrm{n}=397$ | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total <br> $\mathrm{N}=1,179$ |
| :--- | :---: | :---: | :---: |
| QE15. Please indicated which, if any, of the following describes why you have not participated in an <br> initiative to increase the percentage of students who earn a certificate or degree or transfer? Please <br> select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only; Base: <br> Have not participated in any initiative designed to increase the percentage of students who earn a <br> certificate or degree or transfer] |  |  |  |
| QE15a. I do not have enough time to participate. $29 \%$ $37 \%$ $31 \%$ <br> QE15b. I have not heard of any opportunities to participate. $53 \%$ $41 \%$ $49 \%$ <br> QE15c. Most of these initiatives are not implemented properly. $6 \%$ $19 \%$ $10 \%$ <br> QE15d. I do not want to participate in something that may not <br> last long enough to have an impact. $4 \%$ $18 \%$ $9 \%$ <br> QE15e. My ideas will not be listened to if I participate. $17 \%$ $30 \%$ $22 \%$ <br> QE15f. I do not have the support I need from administrators to <br> participate. $17 \%$ $22 \%$ $18 \%$ <br> QE15g. I do not have the support I need from other faculty to <br> participate. $7 \%$ $9 \%$ $7 \%$ <br> QE15h. I need more training in order to participate. $11 \%$ $22 \%$ $15 \%$ <br> QE15i. I do not believe the initiatives will effectively address <br> students' needs. $7 \%$ $18 \%$ $11 \%$ <br> QE15j. It is not my responsibility to participate in these <br> initiatives. $19 \%$ $4 \%$ $14 \%$ <br> QE15k. Other    <br> QE15I. Don't know $11 \%$ $9 \%$ $10 \%$ |  |  |  |


|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| QE16. Please indicate which, if any, of the following challenges you faced in participating in an initiative to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only; Base: Have participated in at least one initiative designed to increase the percentage of students who earn a certificate or degree or transfer] |  |  |  |
| QE16a. I did not have enough time to keep up with my other responsibilities. | 25\% | 54\% | 47\% |
| QE16b. The initiative was not implemented properly. | 13\% | 25\% | 22\% |
| QE16c. The initiative did not last long enough to have an impact. | 17\% | 26\% | 24\% |
| QE16d. My ideas were not listened to. | 16\% | 21\% | 20\% |
| QE16e. I did not have the support I needed from administrators. | 16\% | 30\% | 26\% |
| QE16f. I did not have the support I needed from other faculty. | 9\% | 14\% | 13\% |
| QE16g. I did not have the proper training needed. | 10\% | 16\% | 15\% |
| QE16h. The initiative did not effectively address students' needs. | 15\% | 26\% | 24\% |
| QE16i. Other | 11\% | 10\% | 10\% |
| QE16j. Don't know | 27\% | 13\% | 16\% |
|  | $\mathrm{n}=222$ | $\mathrm{n}=689$ | $\mathrm{N}=911$ |
| QE17. At your college, who SHOULD have significant influence on deciding the best ways to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only] |  |  |  |
| QE17a. Full time faculty | 84\% | 94\% | 91\% |
| QE17b. Part time faculty | 70\% | 46\% | 54\% |
| QE17c. Department chairs | 75\% | 71\% | 72\% |
| QE17d. Deans and other members of the administration | 62\% | 71\% | 68\% |
| QE17e. The president of the college | 44\% | 45\% | 45\% |
| QE17f. Students | 63\% | 60\% | 61\% |
| QE17g. The Board of Directors or Trustees | 22\% | 17\% | 19\% |
| QE17h. Foundations and other external funders | 14\% | 11\% | 12\% |
| QE17i. Government policies | 14\% | 11\% | 12\% |
| QE17j. Other | 3\% | 6\% | 5\% |
| QE17k. Don't know | 6\% | 1\% | 3\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |


|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | Total $\mathrm{N}=1,179$ |
| :---: | :---: | :---: | :---: |
| QE18. How much do you think each of the following would help your college make better decisions about which initiatives to increase the percentage of students who earn a certificate or degree or transfer to implement at your college? [Randomize items] |  |  |  |
| QE18a. Reviewing research and data to identify effective initiatives |  |  |  |
| A lot | 50\% | 50\% | 50\% |
| Some | 38\% | 38\% | 38\% |
| Only a little | 9\% | 8\% | 8\% |
| Not at all | 1\% | 2\% | 1\% |
| Don't know | 2\% | 1\% | 1\% |
| Refused (vol.) | 1\% | 1\% | 1\% |
| QE18b. Attending conferences |  |  |  |
| A lot | 16\% | 22\% | 20\% |
| Some | 50\% | 48\% | 49\% |
| Only a little | 21\% | 22\% | 21\% |
| Not at all | 7\% | 5\% | 6\% |
| Don't know | 4\% | 2\% | 3\% |
| Refused (vol.) | 2\% | 2\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE18c. Checking which initiatives are popular among other colleges |  |  |  |
| A lot | 34\% | 27\% | 29\% |
| Some | 46\% | 49\% | 48\% |
| Only a little | 13\% | 18\% | 16\% |
| Not at all | 3\% | 4\% | 3\% |
| Don't know | 3\% | 2\% | 2\% |
| Refused (vol.) | 2\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE18d. Seeking advice from external consultants |  |  |  |
| A lot | 15\% | 11\% | 12\% |
| Some | 35\% | 36\% | 36\% |
| Only a little | 31\% | 32\% | 32\% |
| Not at all | 9\% | 16\% | 13\% |
| Don't know | 8\% | 3\% | 4\% |
| Refused (vol.) | 2\% | 3\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |


|  | Part-Time Faculty n=397 | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total $\mathrm{N}=1,179$ |
| :---: | :---: | :---: | :---: |
| QE18e. Engaging faculty |  |  |  |
| A lot | 67\% | 73\% | 71\% |
| Some | 26\% | 22\% | 23\% |
| Only a little | 4\% | 2\% | 3\% |
| Not at all | 1\% | * | * |
| Don't know | 1\% | 1\% | 1\% |
| Refused (vol.) | 1\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE18f. Getting input from students |  |  |  |
| A lot | 63\% | 59\% | 60\% |
| Some | 28\% | 30\% | 30\% |
| Only a little | 6\% | 7\% | 7\% |
| Not at all | * | 2\% | 1\% |
| Don't know | 2\% | 1\% | 1\% |
| Refused (vol.) | 1\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE19. What is the best way for your college to effectively communicate to faculty information about opportunities to help implement new initiatives to increase the percentage of students who earn a certificate or degree or transfer? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only; Randomize A-F, keep G last] |  |  |  |
| QE19a. Department meetings | 60\% | 76\% | 71\% |
| QE19b. Emails from department chairs | 70\% | 51\% | 58\% |
| QE19c. Faculty newsletters | 31\% | 26\% | 28\% |
| QE19d. Emails from deans or other members of the administration | 51\% | 53\% | 53\% |
| QE19e. Emails from the president's office | 31\% | 34\% | 33\% |
| QE19f. Workshops | 50\% | 57\% | 55\% |
| QE19g. Other | 6\% | 7\% | 7\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

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|  | Part-Time Faculty n=397 | Full-Time Faculty $\mathrm{n}=782$ | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| QE20. Which stage(s) of an initiative to increase the percentage of students who earn a certificate or degree or transfer SHOULD faculty be involved in? Please select all that apply. [Because it is check all that apply, percents indicate 'yes' responses only] |  |  |  |
| QE20a. Researching potentially valuable initiatives | 54\% | 65\% | 61\% |
| QE20b. Deciding whether to implement the initiative at all | 64\% | 80\% | 75\% |
| QE20c. Applying for funding for the initiative | 25\% | 22\% | 23\% |
| QE20d. Creating a plan to implement the initiative | 69\% | 82\% | 78\% |
| QE20e. Implementing the initiative in my classroom | 79\% | 90\% | 86\% |
| QE20f. Implementing the initiative in settings outside my classroom | 32\% | 44\% | 40\% |
| QE20g. Overseeing or supporting others implementing the initiative | 33\% | 48\% | 43\% |
| QE20h. Helping to evaluate the initiative | 64\% | 77\% | 73\% |
| QE20i. Other | 3\% | 2\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE21. How much do you think each of the following would help to increase the college's percentage of students who earn a certificate or degree or transfer? [Randomize items] |  |  |  |
| QE21a. Reforming the curriculum at the college |  |  |  |
| A lot | 21\% | 22\% | 21\% |
| Some | 43\% | 39\% | 41\% |
| Only a little | 20\% | 25\% | 23\% |
| Not at all | 6\% | 8\% | 8\% |
| Don't know | 8\% | 4\% | 5\% |
| Refused (vol.) | 3\% | 2\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE21b. Introducing more innovative practices to support teaching and learning |  |  |  |
| A lot | 39\% | 38\% | 38\% |
| Some | 44\% | 43\% | 44\% |
| Only a little | 11\% | 12\% | 11\% |
| Not at all | 2\% | 3\% | 3\% |
| Don't know | 4\% | 2\% | 3\% |
| Refused (vol.) | 2\% | 2\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| QE21c. Helping students with non-academic needs like childcare, accessing food, housing, and transportation |  |  |  |
| A lot | 46\% | 55\% | 52\% |
| Some | 36\% | 33\% | 34\% |
| Only a little | 9\% | 7\% | 8\% |
| Not at all | 2\% | 1\% | 1\% |
| Don't know | 6\% | 3\% | 4\% |
| Refused (vol.) | 2\% | 2\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

(1) PUBLIC AGENDA

|  | Part-Time <br> Faculty <br> $\mathrm{n}=397$ | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total <br> $\mathrm{N}=1,179$ |
| :--- | :---: | :---: | :---: |

QE21e. Providing faculty with strategic professional development related to teaching and learning

| A lot | $41 \%$ | $45 \%$ | $44 \%$ |
| :--- | :---: | :---: | :---: |
| Some | $43 \%$ | $37 \%$ | $39 \%$ |
| Only a little | $9 \%$ | $11 \%$ | $11 \%$ |
| Not at all | $3 \%$ | $3 \%$ | $3 \%$ |
| Don't know | $3 \%$ | $2 \%$ | $2 \%$ |
| Refused (vol.) | $2 \%$ | $1 \%$ | $1 \%$ |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

QE21f. Allowing more time to collaborate with faculty across different departments

| A lot | $30 \%$ | $41 \%$ | $38 \%$ |
| :--- | :---: | :---: | :---: |
| Some | $47 \%$ | $38 \%$ | $41 \%$ |
| Only a little | $14 \%$ | $14 \%$ | $14 \%$ |
| Not at all | $4 \%$ | $2 \%$ | $2 \%$ |
| Don't know | $5 \%$ | $2 \%$ | $3 \%$ |
| Refused (vol.) | $1 \%$ | $2 \%$ | $2 \%$ |
|  | $n=397$ | $\mathrm{n}=782$ | $\mathrm{~N}=1,179$ |

QE21g. Improving student orientation so that students know exactly what to expect entering college and are aware of the different resources the college offers.

| A lot | $62 \%$ | $61 \%$ | $61 \%$ |
| :--- | :---: | :---: | :---: |
| Some | $27 \%$ | $28 \%$ | $28 \%$ |
| Only a little | $7 \%$ | $7 \%$ | $7 \%$ |
|  |  |  |  |
| Not at all | $1 \%$ | $1 \%$ | $1 \%$ |
| Don't know | $3 \%$ | $2 \%$ | $2 \%$ |
| Refused (vol.) | $*$ | $1 \%$ | $1 \%$ |
|  | $n=397$ | $n=782$ | $N=1,179$ |


|  | Part-Time Faculty n=397 | Full-Time Faculty $\mathrm{n}=782$ | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| In what state or territory is your college? |  |  |  |
| Alabama | 1\% | 2\% | 1\% |
| Alaska | * | * | * |
| Arizona | 3\% | 3\% | 3\% |
| Arkansas | - | 1\% | * |
| California | 20\% | 13\% | 16\% |
| Colorado | 2\% | 1\% | 2\% |
| Connecticut | 2\% | 1\% | 1\% |
| Delaware | 1\% | * | 1\% |
| District of Columbia | - | - | - |
| Florida | * | 2\% | 2\% |
| Georgia | 1\% | 1\% | 1\% |
| Hawaii | * | 1\% | 1\% |
| Idaho | 1\% | * | 1\% |
| Illinois | 8\% | 5\% | 6\% |
| Indiana | * | * | * |
| lowa | 2\% | 2\% | 2\% |
| Kansas | 1\% | 1\% | 1\% |
| Kentucky | * | 1\% | 1\% |
| Louisiana | - | 1\% | 1\% |
| Maine | 1\% | * | 1\% |
| Maryland | 1\% | 2\% | 1\% |
| Massachusetts | 4\% | 2\% | 3\% |
| Michigan | 5\% | 4\% | 4\% |
| Minnesota | 1\% | 2\% | 1\% |
| Mississippi | * | 1\% | 1\% |
| Missouri | 4\% | 2\% | 3\% |


|  | Part-Time Faculty n=397 | Full-Time Faculty n=782 | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Montana | 1\% | * | * |
| Nebraska | * | 3\% | 2\% |
| Nevada | 1\% | 1\% | 1\% |
| New Hampshire | * | * | * |
| New Jersey | 1\% | 1\% | 1\% |
| New Mexico | 1\% | 1\% | 1\% |
| New York | 8\% | 8\% | 8\% |
| North Carolina | 3\% | 5\% | 4\% |
| North Dakota | - | - | - |
| Ohio | 4\% | 3\% | 4\% |
| Oklahoma | 1\% | 1\% | 1\% |
| Oregon | 2\% | 2\% | 2\% |
| Pennsylvania | 3\% | 2\% | 2\% |
| Rhode Island | 1\% | 1\% | 1\% |
| South Carolina | 1\% | 2\% | 2\% |
| South Dakota | - | - | - |
| Tennessee | 1\% | 2\% | 1\% |
| Texas | 7\% | 11\% | 10\% |
| Utah | * | 1\% | 1\% |
| Vermont | 1\% | - | * |
| Virginia | 3\% | 1\% | 1\% |
| Washington | 2\% | 2\% | 2\% |
| West Virginia | * | - | * |
| Wisconsin | 2\% | 2\% | 2\% |
| Wyoming | * | 1\% | 1\% |
| Puerto Rico | - | - | - |
| Guam | - | * | * |
| Virgin Islands | - | - | - |
| Refused (vol.) | 1\% | * | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| Q20. For how many years have you been a faculty member at your community college? |  |  |  |
| Less than one year | * | * | * |
| 1 to 2 years | - | * | * |
| 3 to 5 years | 11\% | 5\% | 7\% |
| 5 to 10 years | 27\% | 22\% | 24\% |
| More than ten years | 62\% | 72\% | 69\% |
| Refused (vol.) | 1\% | * | * |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |


|  | Part-Time <br> Faculty <br> $\mathrm{n}=397$ | Full-Time <br> Faculty <br> $\mathrm{n}=782$ | Total <br> $\mathrm{N}=1,179$ |
| :--- | :---: | :---: | :---: |
| Q22. As far as you know, how many students are enrolled at your community college? |  |  |  |$|$


|  | Part-Time Faculty n=397 | Full-Time Faculty $\mathrm{n}=782$ | $\begin{gathered} \text { Total } \\ \mathrm{N}=1,179 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Foreign Languages \& Literatures (French, Spanish, etc.) | 3\% | 2\% | 2\% |
| Health Professions \& Related Sciences (nursing, physical therapy, dental, EMT, veterinary, etc.) | 10\% | 14\% | 13\% |
| Law \& Legal Studies | 2\% | 1\% | 1\% |
| Liberal Arts \& Sciences, General Studies \& Humanities | 4\% | 4\% | 4\% |
| Library Science | * | * | * |
| Mathematics | 6\% | 8\% | 7\% |
| Mechanics \& Repairers (A/C, heating \& refrigeration, electrical/electronic equipment, etc.) | * | 1\% | 1\% |
| Military Technologies | - | - | - |
| Multi/Interdisciplinary Studies (international relations, ecology, environmental studies, etc.) | * | - | * |
| Parks, Recreation, Leisure \& Fitness Studies | 1\% | 1\% | 1\% |
| Personal \& Miscellaneous Services (gaming \& sports, cosmetic, culinary, etc.) | - | * | * |
| Physical Sciences (astronomy, chemistry, geology, physics, etc.) | 4\% | 4\% | 4\% |
| Precision Production Trades (drafting, graphic, precious metal worker, etc.) | - | 1\% | 1\% |
| Protective Services (criminal justice \& corrections, fire protection, etc.) | 2\% | * | 1\% |
| Psychology | 4\% | 2\% | 3\% |
| Public Administration \& Services (public policy, social work, etc.) | * | * | * |
| Science Technologies (biological technology, nuclear \& industrial radiological technology, etc.) | * | - | * |
| Social Sciences \& History (anthropology, archeology, economics, geography, history, political science, sociology, etc.) | 6\% | 6\% | 6\% |
| Theology Studies \& Religious Vocations (philosophy, ministry, etc.) | * | 1\% | 1\% |
| Transportation \& Materials Moving Workers (air, vehicle \& water workers, etc.) | * | 1\% | * |
| Visual \& Performing Arts (art, music, theater, dance, etc.) | 5\% | 5\% | 5\% |
| Vocational Home Economics (child care/guidance worker \& manager, clothing, apparel \& textile worker, housekeeping, etc.) | * | * | * |
| Other | 7\% | 8\% | 7\% |
| Refused (vol.) | 2\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

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|  | Part-Time Faculty n=397 | Full-Time <br> Faculty n=782 | $\begin{array}{\|c} \hline \text { Total } \\ \mathrm{N}=1,179 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: |
| Q25. What is the highest level of education you have completed? |  |  |  |
| Occupational or technical certificate | 1\% | 1\% | 1\% |
| Associate's degree | 4\% | 2\% | 3\% |
| Bachelor's degree | 7\% | 5\% | 5\% |
| Post-baccalaureate certificate | 3\% | 1\% | 2\% |
| Master's degree | 65\% | 58\% | 61\% |
| PhD, JD, MD or other doctorate | 17\% | 29\% | 25\% |
| Other | 1\% | 3\% | 3\% |
| Refused (vol.) | 2\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| Q26. What is your age? |  |  |  |
| 18 to 24 | - | - | - |
| 25 to 29 | 1\% | * | 1\% |
| 30 to 49 | 18\% | 32\% | 27\% |
| 50 to 64 | 42\% | 52\% | 49\% |
| 65 or older | 31\% | 12\% | 19\% |
| Prefer not to respond | 6\% | 3\% | 4\% |
| Refused (vol.) | 2\% | 1\% | 1\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| Q27. How would you describe your race or ethnicity? Please select all that apply [Because it is check all that apply, percents indicate 'yes' responses only] |  |  |  |
| White | 72\% | 76\% | 75\% |
| Black or African American | 7\% | 3\% | 5\% |
| Asian | 3\% | 3\% | 3\% |
| Native American, American Indian, or Alaska Native | 1\% | 1\% | 1\% |
| Native Hawaiian or Other Pacific Islander | - | * | * |
| Hispanic or Latino | 5\% | 5\% | 5\% |
| Other | 2\% | 3\% | 2\% |
| Prefer not to respond | 11\% | 10\% | 10\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |
| Q28. What is your gender? |  |  |  |
| Male | 41\% | 38\% | 39\% |
| Female | 48\% | 53\% | 51\% |
| Other | 1\% | * | 1\% |
| Prefer not to respond | 8\% | 8\% | 8\% |
| Refused (vol.) | 2\% | 1\% | 2\% |
|  | $\mathrm{n}=397$ | $\mathrm{n}=782$ | $\mathrm{N}=1,179$ |

